

# 2023-2024 Respiratory Season Outlook: Forecasting Patient Demand to Inform

Strategy

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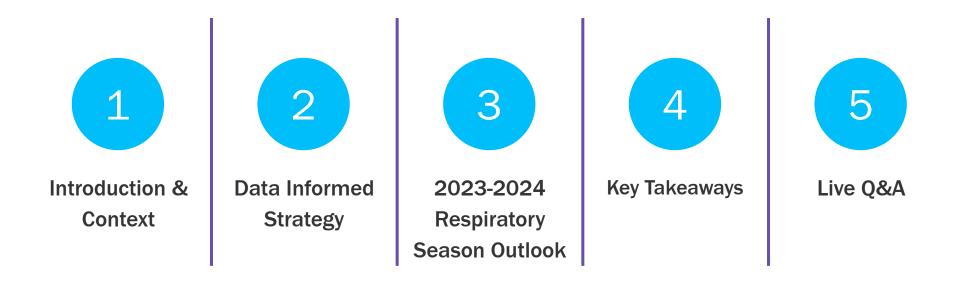
#### **April Gillam**

Head of Industry Relations, Solv Health Chief Operating Officer Alumnus, Urgent Care for Kids by Goodside Health

Urgent Care Association Diversity, Equity, and Inclusion Commission Member



## Today's Agenda







# Introduction & Context

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## **Understanding the Landscape of Respiratory Seasons Past**

#### 2009: The Swine Flu Outbreak

- Caused by the H1N1 type A influenza variant. The CDC reports that there were 60.8M cases, 274.3K hospitalizations, and 12.5K deaths.
- 477 lab confirmed pediatric deaths were reported on the last CDC released report, which is estimated to be low.

#### 2017-2018: The Flu Season No One Saw Coming

- This season resulted in an estimated 41M cases, 710K hospitalizations, and 80K deaths from influenza, with predominant strain H3N2.
- The previous high for flu season deaths since the Spanish Flu was 56K, dating back more than 30 years.
- Flu season was exacerbated by a shortage of IV bags caused by a plant closure in PR following Hurricane Maria.

## 2019-2022: Flu Becomes a D-List Celebrity Virus

- A slow flu season in 2019-2020 collided with the shut down of the world in March of 2020.
- 30K deaths from influenza occurred between 2019-2022, combined. Only 5K were from 2021-2022.
- In stark contrast, there were 1.14M deaths involving COVID-19 from 2020-2022.

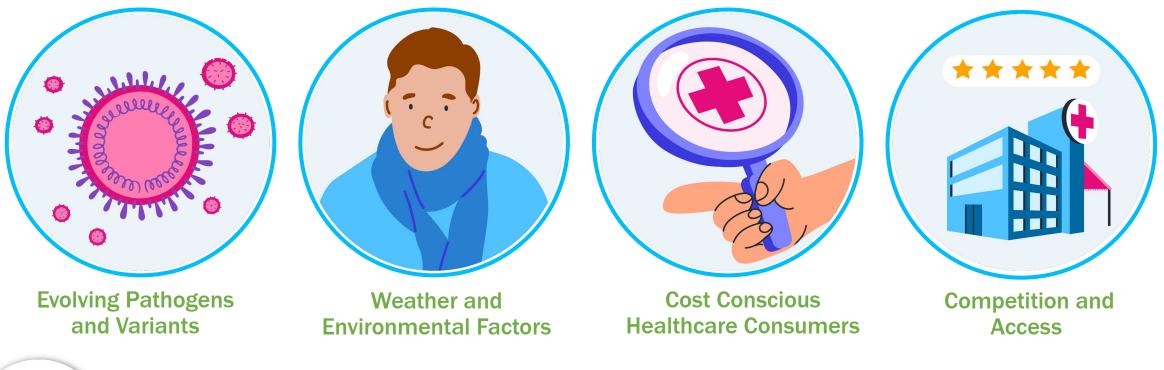
#### H1 2023: The Tripledemic Wind-Down

- Early in 2023, the nation wound down the 'Tripledemic' of RSV, Flu, and COVID-19.
- 46K deaths involving COVID-19 occured this calendar year.
- Case counts of COVID-19 remained low until recently.

Source: The Centers for Disease Control



### **Key Factors that Can Impact Respiratory Season Demand**







# Data Informed Strategy

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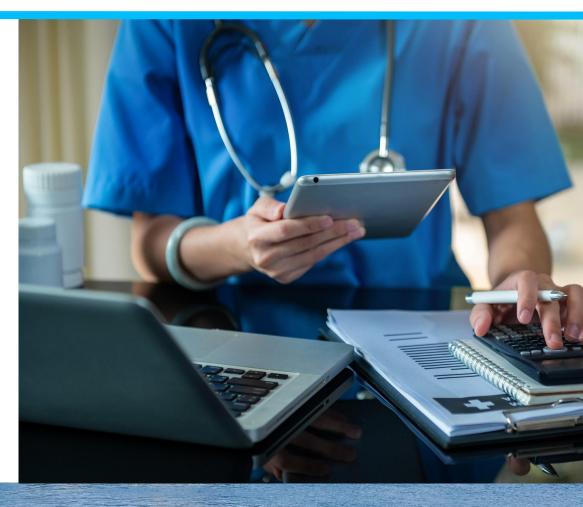
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## **Use Respiratory Season Forecasting Data to Project:**



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## Your Local Data Pulse: Respiratory Season 2023-2024



#### Predictive Demand: Online Healthcare Consumer Activity

Google Trends Google Analytics (GA4) Solv BPE's



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|---|--|
|   |  |

#### Actual Demand: Volume, Traffic, and Case Activity in Your Clinic(s)

Volume: Total, Avg/Hour, Avg/Provider, by TOD Volume by Count of: Visit Reasons, Diagnosis Codes, Procedure Codes, No shows, Cancellations Throughput: Wait Time, D2D time, provider caseload/hour, charts on hold, charts not locked.

#### Confirmative Demand: Respiratory Activity in Your Region

Local health department School Districts CDC (drill down to your county)



## Tracking Data: What, When, and Who?

#### **1**. Data evaluation in volatile seasons:

- a. Daily: All leadership
  - i. **Clinic Manager, Clinic Team:** Clinic volumes (including cancellations and no-shows), wait times, door-to-door (D2D) times, patient feedback scores (online reviews, NPS), high utilization supplies
  - ii. Medical Director, Providers: Evaluate number of open/incomplete charts per provider, patients seen per hour
- b. Weekly: All leadership
  - i. Evaluate volumes, staffing to patient ratios, and supply utilization to make adjustments to thresholds.
  - ii. Marketing: Provide a summary of any changes in online traffic trends and booking patterns.

#### c. Monthly: All leadership

- i. Evaluate profits & losses, reconcile.
- ii. Audit front desk patient record input accuracy: demographics, insurance, patient responsibility collections
- iii. Educate and empower staff on performance. Reward when appropriate.
- iv. Empower all staff with the reasons for data-based decisions

#### 2. Define a flag system for your data:

- a. Red flags require immediate action
- b. Yellow flags can wait until the following evaluation period or collaboration from cross functional stakeholders
- c. Green flags should be recognized for morale and operational rigor excellence



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## The CDC's ILI FluView: At Least 7 Days Behind

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verywell health

#### W NEWS - HEALTH NEWS

#### How Bad Will Flu Season Be This Year?

By <u>Claire Wolters</u> Updated on September 18, 2022 NEW **Solution** Fact checked by Heather Mercer





Grace Cary / Getty Images

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#### **Key Takeaways**

- U.S. flu season typically peaks in February, but some states are already logging cases in September.
- Southern Hemisphere countries like Australia



| • urgent care<br>Search term |                         | + Compare             |        |
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Source: Google Trends

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Source: Google Trends

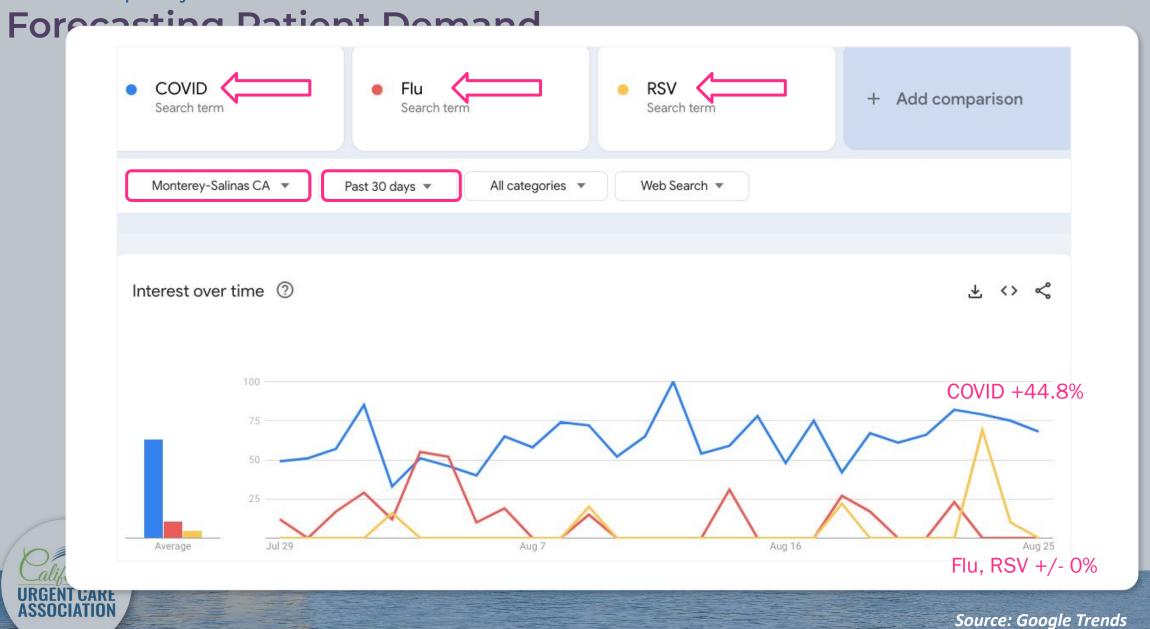
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Source: Google Trends

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| URGENT CARE<br>ASSOCIATION |                                      |  |              |    | Source: Google Trend |

2023-2024 Respiratory Season Outlook Forecasting Dationt Domand COVID RSV 🤇 🔹 Flu 🧲 . + Add comparison Search term Search term Search term United States 💌 All categories 💌 Web Search 💌 Past 30 days 💌 Interest over time ⑦ ± <> <\$ **Comparative analysis of traffic can enhance accuracy** in projecting relative volume segmentation COVID +203% 75 -Flu +100% 25 -Aug 7 Aug 16 Aug 25 Average Jul 29 RSV +400% **URGENT CARE** ASSOCIATION Source: Google Trends



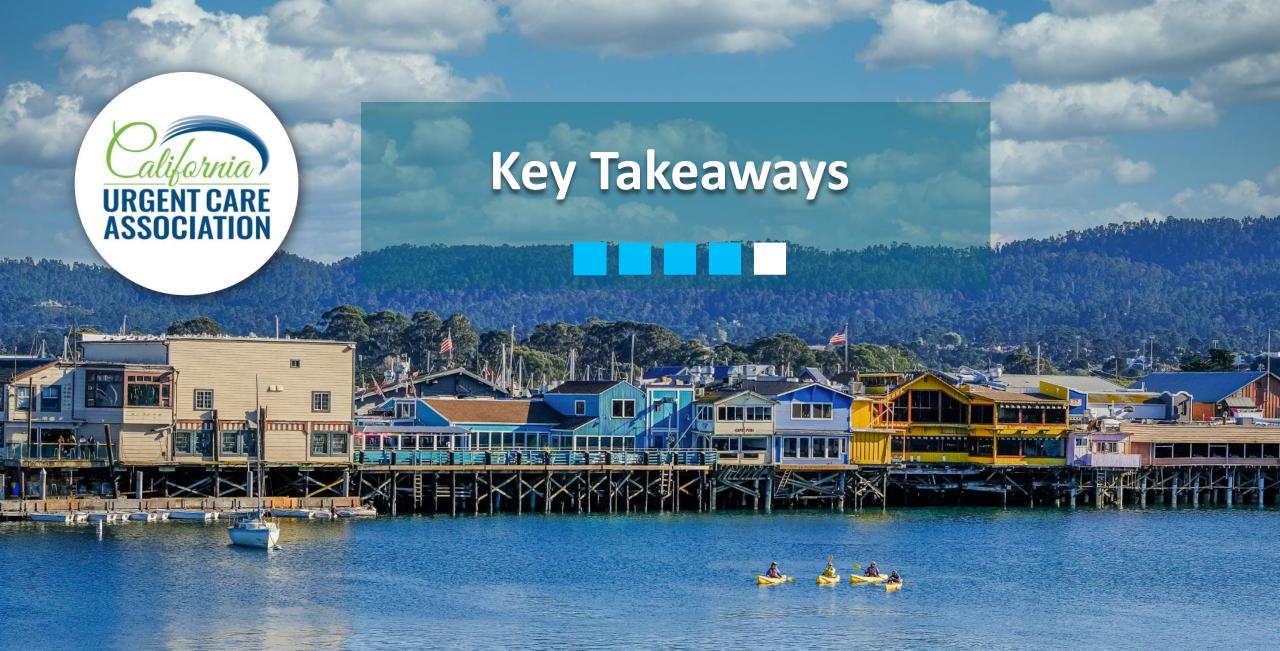
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| Average Jul 29       | Aug 7                         | Aug 16          | Aug 25<br>*RSV +2900% |
| RGENT CARE           |                               |                 | Source: Google Trends |

## **Actionable Data Example: Develop a Known Staffing Plan**

Add or subtract staff to a shift after a 7-14 day lookback period.

| Patients/Hours | Staff  |  |
|----------------|--|--|
| 0 - 2.9        | Provider, Front Office MA, Back Office MA/Tech |  |
| 3.0            | +2nd MA/Tech                                   |  |
| 4.5            | +3rd MA/Tech                                   |  |
| 5.0            | +Provider (½ Day)                              |  |
| 6.0            | +Provider (Full Day)                           |  |





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## **Key Takeaways**

#### **Forces at Play**

#### Economic, Environmental, Pathogenic, Political

When a combination of these forces come together, it can be detrimental to our nation's health and UCC's business health. Resilient UCC's are cost effective, convenient, and accessible.

#### **The Local Pulse**

#### Predictive, Actual, and Confirmative Demand

Leverage predictive demand from healthcare consumer intent, actual demand in your centers, and confirmative demand from ILI activity in your region to inform strategy and decision making.

#### **Online Traffic**

#### Forecast Healthcare Consumer Intent

Accurately forecast healthcare consumer intent to visit your UC with local online traffic data, proportional to your patient volume, and relative to other seasonal symptoms/services.

#### **Actionable Insights**

#### View and Action on the Correct Data

Leverage forecasting data on a daily, weekly, and monthly basis with your management team to inform your seasonal operations, including staffing, recognition, and cashflow.





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# Live Q&A

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## **Thank You!**

april@solvhealth.com www.linkedin.com/in/april-gillam/



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